# RETERURALE NAZIONALE 20142020

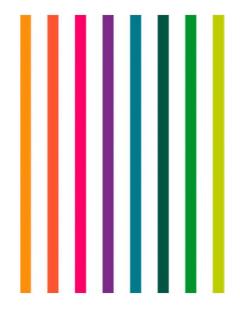
LEADER THEMATIC GROUP - 'MAKING THE SEVEN LEADER PRINCIPLES WORK IN PRACTICE FOR ALL LAGS UNDER THE CAP STRATEGIC PLANS'

# PARTICIPATORY LABORATORY "SIMPLIFY LEADER"

FILIPPO CHIOZZOTTO, RAFFAELLA DI NAPOLI









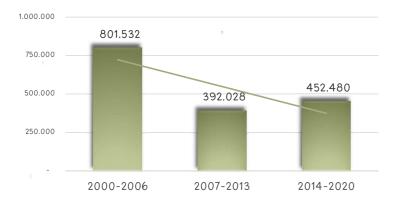




# IN ITALY, AT THE END OF THIS PROGRAMMING PERIOD, THERE WILL BE ABOUT 15.000 COMPLETED PROJECTS WITHIN LEADER

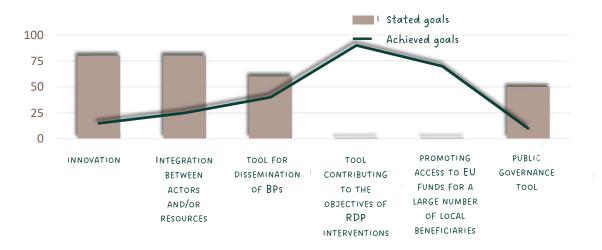
#### BUT IS EVERYTHING GOING WELL?

#### AVERAGE EXPEND. PER LAG (4 YEARS AFTER EU REG. APPROVAL)

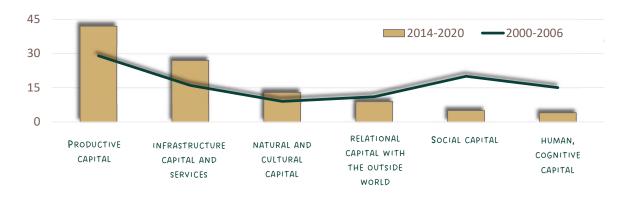


SOURCE: CREA ELABORATION ON REGIONAL PROVISIONS (RDPs, LAGs and LDss selection calls, Guidelines); 2,393 operations, 1,289 calls for tenders, 6,049 PLANNED/IMPLEMENTED PROJECTS

#### GENERAL OBJECTIVES OF LDSs



#### SPECIFIC OBJECTIVES OF LEADER INTERVENTIONS





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## Oops, MAYBE SOMETHING'S GOING WRONG...

COMPLEX MANAGEMENT PROCEDURES LED TO BOTH A PROGRESSIVE LOSS OF ADDED VALUE OF LEADER IF COMPARED TO ORDINARY RD MEASURES, AND AN EXPONENTIAL GROWTH OF TRANSACTION TIMES AND COSTS WITH RESPECT TO RESULTS ACHIEVED

#### COMPLEX LEADER IMPLEMENTATION PROCESSES

AT LEAST SEVEN
ADMINISTRATIVE PHASES,
DIVIDED INTO OVER 30
STEPS INVOLVING, AT
DIFFERENT TIMES, ALL
IMPLEMENTING BODIES:
MA, LAG, PA

INCREASINGLY FRAGMENTED LOCAL DEVELOPMENT STRATEGIES

OVER 2.300 INTERVENTIONS

ABOUT 2,5 CALLS FOR EACH INTERVENTION

10 APPLICATIONS FOR

EACH CALL ON AVERAGE

OVERALL TIGHTENING OF LEGISLATION

PROCUREMENT LEGISLATION

STATE AID LEGISLATION

VCM PROCEDURES

MANY MAS CHOSE
TO ALIGN LEADER
INTERVENTIONS TO
IMPLEMENTATION
MECHANISMS AND
CONTENT OF RDP
MEASURES

REDUCED ROOM FOR THE LAGS TO MOVE WITHIN THEIR LOCAL STRATEGIES, WITH LIMITED POSSIBILITY TO PLAN SPECIFIC OPERATIONS OR INTERVENTIONS DIRECTLY MANAGED BY THE LAG ITSELF, OR MORE COMPLEX TYPES OF PROJECTS



#### ACTION-RESEARCH "SIMPLIFY LEADER"



#### AN ACTION-REASEARCH...

#### MAIN TOPICS AND ACTIVITIES

STARTS FROM SPECIFIC SITUATIONS AND ASPECTS

WHICH PROCEDURES ALLOW A CORRECT IMPLEMENTATION OF THE METHOD AND GUARANTEE GREATER EFFICIENCY AND EFFECTIVENESS OF LEADER?

REQUIRES THE PARTICIPATION OF THE ENTIRE COMMUNITY INVOLVED, THROUGHOUT THE WHOLE PROCESS

 MA, PA, TA, LAG (ORGANIZED IN WORKING GROUPS - TAXONOMY OF LEADER PROJECTS, SIMPLIFIED COSTS, LEGAL FRAMEWORK OF LAGS)

IS AIMED AT IDENTIFYING THE CONDITIONS AND ACTIONS FOR CHANGE

RECONSTRUCTION OF LEADER MODELS IN ITALY (LEADER INDEX)

IS FOCUSED ON UNDERSTANDING THE NATURE OF PROCESSES

ANALYSIS OF MECHANISMS AND IMPLEMENTATION TIMES BY TYPE OF INTERVENTION (ORDINARY, SPECIFIC), IMPLEMENTATION METHOD (PUBLIC CALL, IN AGREEMENT, DIRECT MANAGEMENT), TYPE OF PROJECT (COMPLEX, LOCAL SCALE, UMBRELLA, ECC.), TYPE OF BENEFICIARY (LAG, PUBLIC BODY, PRIVATE BODY, AGGREGATE)

ROLES, DELEGATED FUNCTIONS AND LEGAL FRAMEWORK OF LAGS

IT MATCHES SITUATIONS TO THE WAY PEOPLE OPERATE

DESIGNS OF AD HOC METHODOLOGIES (E.G. BY TYPE OF PROJECT, SIMPLIFIED COST OPTIONS, SELECTION OF BENEFICIARIES, ETC.)

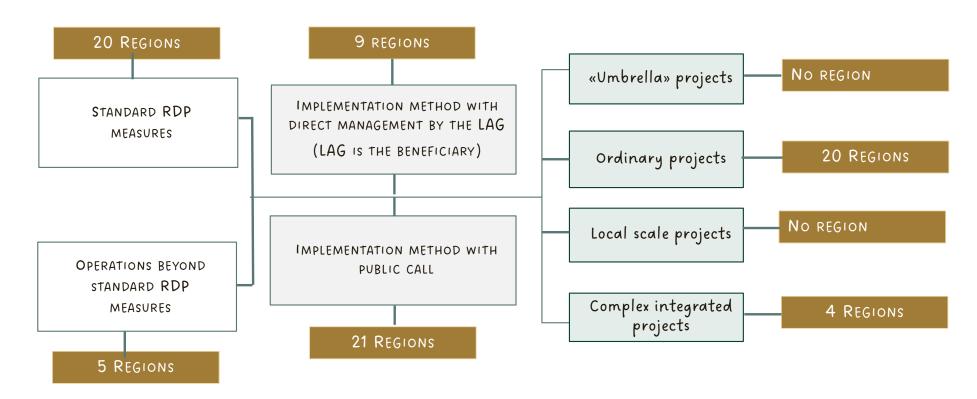
OFFERS READY-TO-USE SOLUTIONS AND TOOLS, AND TRAINING FOR ALL ACTORS

ACCOMPANIMENT AND TRAINING OF LAGS TO IMPLEMENT THE ADOPTED SOLUTIONS





#### TYPES OF OPERATIONS AND PROJECTS IMPLEMENTED IN LDSS



Source: our elaboration on EU regulations, Guidelines to the drafting of Measure 19 forms
https://www.reterurale.it/flex/cm/pages/ServeBLOB.php/L/IT/IDPagina/14007; Documento "Orientamenti sullo sviluppo locale di tipo partecipativo per gli attori locali"
https://ec.europa.eu/regional\_policy/sources/docgener/informat/2014/guidance\_clld\_local\_actors\_it.pdf.

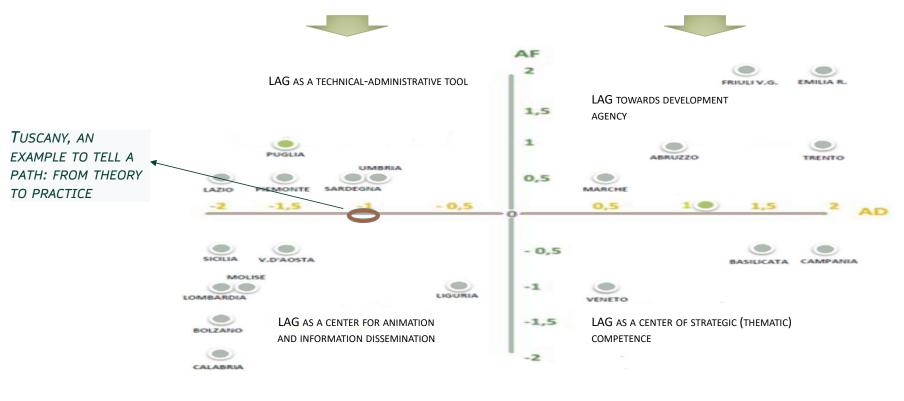


## **LEADER INDEX**



STRATEGIES AS A TOOL FOR: DISSEMINATING BP; COMPETING WITH RDP MEASURES.

STRATEGIES AS A TOOL FOR: PROCESS, PRODUCT AND SOCIAL INNOVATION; STRENGTHENING THE LOCAL SYSTEM (INTEGRATION)



Italian regions

Source: our elaboration on RDPs, Regional Guidelines, LAGs and LDSs selection calls, MA interviews



THE SPECIFIC LEADER OPERATION "COMMUNITY REGENERATION PROJECTS" WAS CREATED TO ADDRESS THE SOCIAL AND ECONOMIC CRISIS RESULTING FROM COVID-19, TO:

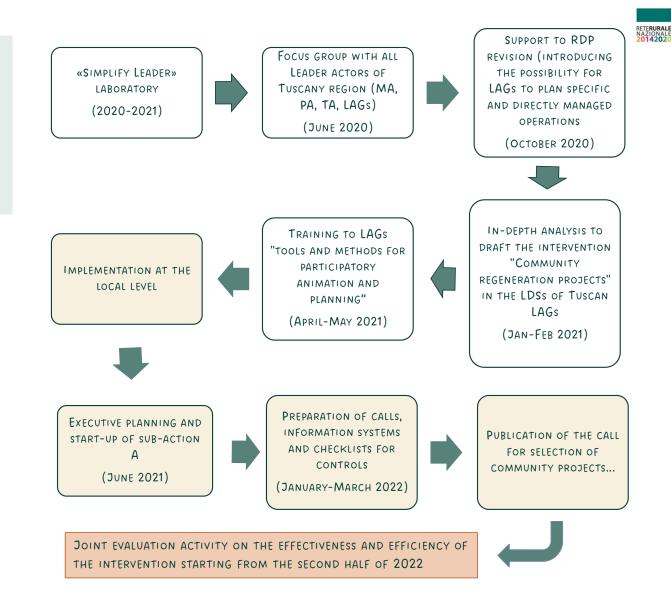
- BRING OUT BOTTOM-UP DESIGNED IDEAS THAT BETTER MEET LOCAL NEEDS
- STRENGTHEN THE INTEGRATION BETWEEN ACTORS
   AND RESOURCES TO SUPPORT COLLECTIVE SERVICES

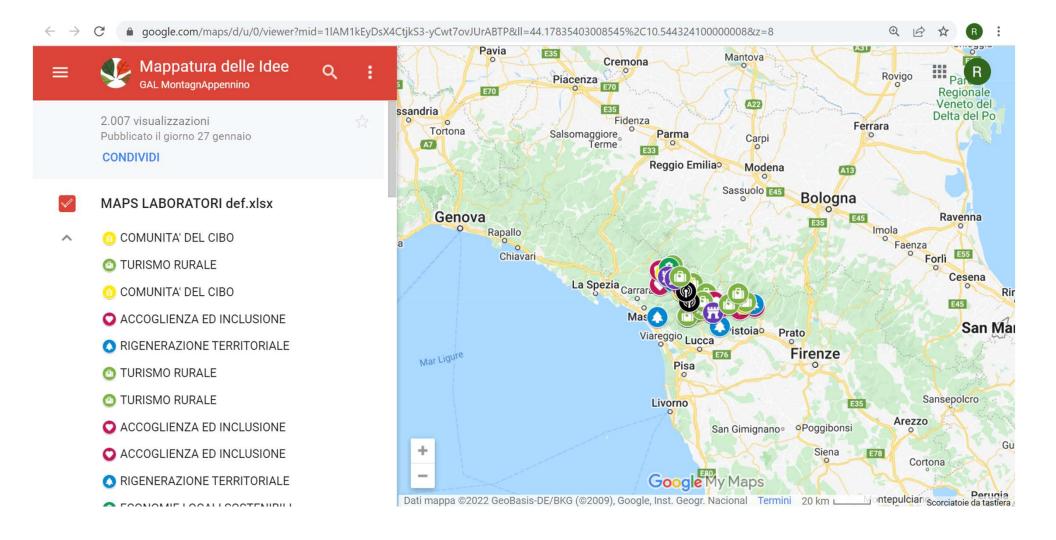
THE OPERATION INCLUDES TWO SUB-ACTIONS:

- A. ACCOMPANIMENT TO LOCAL ACTORS (DIRECT LAG MANAGEMENT)
- B. SELECTION AND IMPLEMENTATION OF COMMUNITY PROJECTS (LAG CALL)

THE OPERATION IS CARRIED OUT IN THREE STEPS:

- ACCOMPANIMENT IN THE CREATION OF PROJECT PARTNERSHIPS AND IN THE DRAFTING OF THE PROJECT IDEA
- 2. PUBLICATION OF THE CALL FOR SELECTION OF PROJECT PROPOSALS
- 3. IMPLEMENTATION OF COMMUNITY PROJECTS





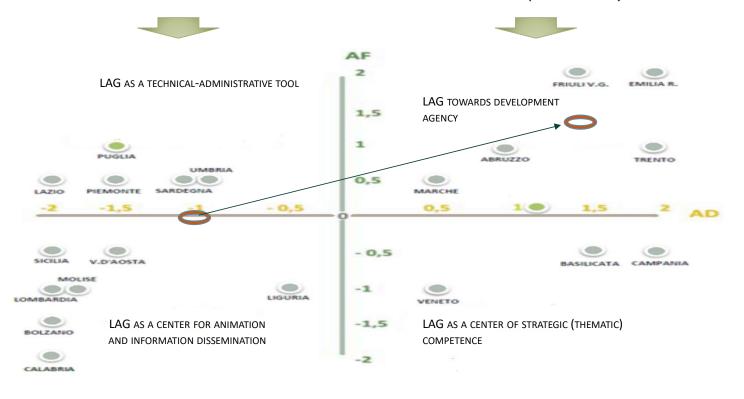




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TUSCANY, AN
EXAMPLE TO TELL A
PATH: FROM THEORY
TO PRACTICE

Italian regions

Source: our elaboration on RDPs, Regional Guidelines, LAGs and LDSs selection calls, MA interviews



https://www.reterurale.it/flex/cm/pages/ServeBLOB.php/L/IT/ID Pagina/18212



















# THANKS FOR YOUR ATTENTION!







